

Agile Data Governance series – Webinar 2 of 10

2: Creating a Data Vision



# Agile Data Governance - webinar series summary

3 <sup>rd</sup> Dec	WSI: Introduction to Data Governance	Define data     governance and     its importance in     the context of cost     savings.	WS6: Scaling Data Governance Efforts	Strategies for growing data governance initiatives.	21 <sup>st</sup> Jan
10 <sup>th</sup> Dec	WS2: Creating a Data Vision	Establishing a clear data vision aligned with institutional goals	WS7: Common Pitfalls and How to Avoid Them	<ul> <li>Identifying and avoiding common mistakes in data governance.</li> </ul>	28 <sup>th</sup> Jan
17 <sup>th</sup> Dec	WS3:  Developing a Data Strategy	<ul> <li>Formulating a data strategy that supports cost savings.</li> </ul>	WS8: Engaging Senior Management	How to get buy-in from senior leadership.	4 <sup>th</sup> Feb
7 <sup>th</sup> Jan	WS4:  Data Governance Operating Model	Exploring different models and frameworks for data governance.	WS9: Tools for Data Governance	Overview of tools that can support data governance.	11 <sup>th</sup> Feb
14 <sup>th</sup> Jan	WS5: Starting Small with Data Governance	Practical steps to initiate data governance on a small scale.	WS10: Data Governance insights – what success looks like	Data governance priorities and examples	18 <sup>th</sup> Feb



# Vision versus Strategy

#### Data Vision

- <u>Purpose</u>: The data vision is a high-level, aspirational statement that outlines the future state of data within the institution. It describes what the institution aims to achieve with its data in the long term.
- Focus: It focuses on the "why" why data is important and the role it will play in achieving the institution's broader goals.
- <u>Example</u>: "To become a data-driven institution where data is seamlessly integrated into decision-making processes to enhance student outcomes and operational efficiency."

#### Data Strategy

- Purpose: The data strategy is a comprehensive framework that outlines how an institution will manage and utilise its data assets. It encompasses policies, standards, and practices to ensure data is effectively governed, secure, and used to its full potential.
- <u>Focus</u>: It focuses on the "what" and "how" what needs to be done to manage data effectively and how these actions will be implemented.

#### Why Both Are Needed:

- •Data Vision: Provides the aspirational goal and long-term direction for data within the institution.
- •Data Strategy: Offers a structured approach to managing data, ensuring that the institution's data assets are aligned with the vision and can be effectively used to achieve it.

By distinguishing the data strategy as a framework rather than a roadmap, it emphasizes the importance of having robust systems and practices in place to support the data vision.





### Crafting a compelling data vision – the process

#### Integration & accessibility

Ex: Difficulty in combining data from different systems

#### **Data quality** & consistency

Ex: Inconsistent approaches to recording, classifying, documenting and using data

#### **Data governance** & access

Ex: Difficult to know what the data is being used for and which source to use

issues

inking institutional wide recognised

..Institutional

#### **Reporting & forecasting**

Ex: Significant manual activity required for simple requests

## & training

Ex: Reliance on individuals as "data proxies "rather than institutionalised knowledge. Low levels of data skills and no

# **Education & the** student experience strategic objectives Data can tailor and

customise content for students. Understand the needs and improve the experience.

#### Research and **Innovation**

Data can provide insights into emerging research trends, measure the impact of current research, and identify areas for innovation, collaboration and future funding streams

#### **Equity, diversity** & inclusion

Data can highlight areas needing attention, ensuring representation and fairness across all university activities and support regulation and other returns.

## **Culture**

approach to improving them



# Crafting a compelling data vision – the output

What **value** do we want to get from our data?

What do we want our data **culture** to look like?

Which **skills** will make using our data simple?

What constitutes data **leadership**?

We want to see data as a tool for making smarter decisions, valuing insights from the past and future predictions.

Utility in data use is key. We want want everyone, from Professional Services to Academic faculties to be on the same page.

Continuous learning is crucial, so we believe in equipping staff with the latest data skills.

The university leadership group is ready to lead the data vision, almost like a **Data Chief**.

You'd like to use AI tools, enhance student experiences, compare with other universities, and navigate regulations efficiently. You want data to be quick, effective and impactful.

You'd like a culture where everyone trusts the data and uses it to spark constructive conversations.

You want everyone to have both the right data and the know-how to use it.

We want you to identify and support data guardians throughout the university, ensuring everyone works together to a common goal.





#### Vote 1:

 Do you feel there is a coherent / consistent view of the current data state and experience, and an aligned to-be data state that aligns to institutional strategic goals?

#### Vote 2:

 Based on Vote 1, do you think part of your business case for agile data governance would include a data vision?

#### **Data Vision**

- <u>Purpose</u>: The data vision is a high-level, aspirational statement that outlines the future state of data within the institution. It describes what the institution aims to achieve with its data in the long term.
- Focus: It focuses on the "why" why data is important and the role it will play in achieving the institution's broader goals.
- <u>Example</u>: "To become a data-driven institution where data is seamlessly integrated into decision-making processes to enhance student outcomes and operational efficiency."





# Agile Data Governance – What's next

3 <sup>rd</sup> Dec	WS1: Introduction to Data Governance	Define data     governance and     its importance in     the context of cost     savings.	WS6: Scaling Data Governance Efforts	Strategies for growing data governance initiatives.	21 <sup>st</sup> Jan
10 <sup>th</sup> Dec	WS2: Creating a Data Vision	Establishing a clear data vision aligned with institutional goals	WS7: Common Pitfalls and How to Avoid Them	Identifying and avoiding common mistakes in data governance.	28 <sup>th</sup> Jan
17 <sup>th</sup> Dec	WS3:  Developing a  Data Strategy	Formulating a data strategy that supports cost savings.	WS8: Engaging Senior Management	How to get buy-in from senior leadership.	4 <sup>th</sup> Feb
7 <sup>th</sup> Jan	WS4: Data Governance Operating Model	Exploring different models and frameworks for data governance.	WS9: Tools for Data Governance	Overview of tools that can support data governance.	11 <sup>th</sup> Feb
14 <sup>th</sup> Jan	WS5: Starting Small with Data Governance	Practical steps to initiate data governance on a small scale.	WS10: Data Governance insights – what success looks like	Data governance priorities and examples	18 <sup>th</sup> Feb







#### Articles:

### **Existing**

**UUK Sept 24**: Reducing Regulation

Connected: Sept 24: State of the sector

### New

Connected: How we got here

Neils Lademark: Making DQ matter

### Books:

- Navigating the Labyrinth. Laura Sebastian-Coleman (DAMA). ISBN: 9781634623759. First printed 2019
- Data Governance: John Ladely. ISBN: 9780124158290. First printed 2012
- Telling Your Data Story: Scott Taylor. ISBN: 9781634628952. First Printed 2020
- **DMBOK: DAMA** International. ISBM 9781634622349. First printed 2017
- The Butterfly Defect: Ian Goldin & Mike Mariathasan. ISBN: 9780691154701. First printed 2014

